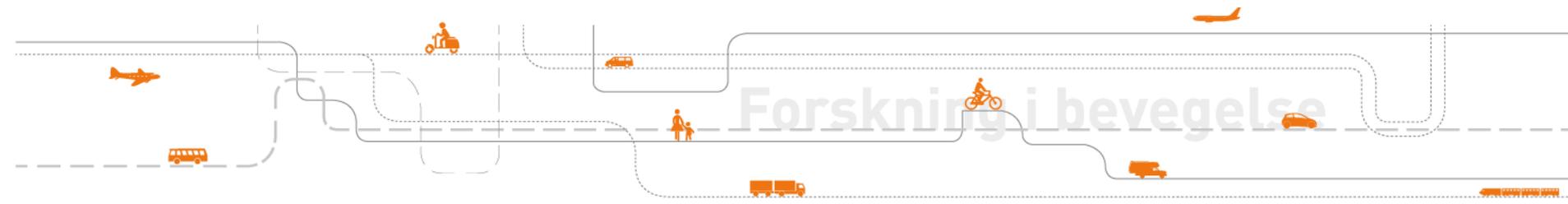


Improving safety in transport companies - A new approach

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Outline:

- Three projects/reports: All financed by the Norwegian Public Roads Administration
- 1) The Safety ladder for goods transport (Nævestad et al 2017). Based on an NPRA seminar about ISO:39001. What can small enterprises learn?
- 2) «Miniscenario: Safety ladder» (Nævestad et al 2018): potential for avoiding fatalities and severe injuries «Societal level».
- 3) «Safety culture, safety management and risk in road goods transport companies» (Nævestad et al 2018). “Company level”

Background I:

- 2013-report: about 40 % of all fatal road accidents involve drivers at work
- 2015-report: 1490 people are injured in accidents involving drivers at work annually (81 % of these are «other road users»).
- 2015-report: HGVs comprise about 40 % of the vehicles that are driven by drivers at work and involved in accidents.

Background II:

- Considerable opportunities for introducing preventive measures, as the employer has a managerial prerogative.
- The employment relationship may legitimize more restrictive measures for drivers at work than for private drivers (e.g. alco lock, speed limiter)
- Previous research indicate that goods transport companies have relatively few measures focusing on organisational safety management.
- In spite of few robust studies, existing studies indicate a considerable effect of such measures (20-60 % risk reduction).

Project 1: Developing the safety ladder for goods transport

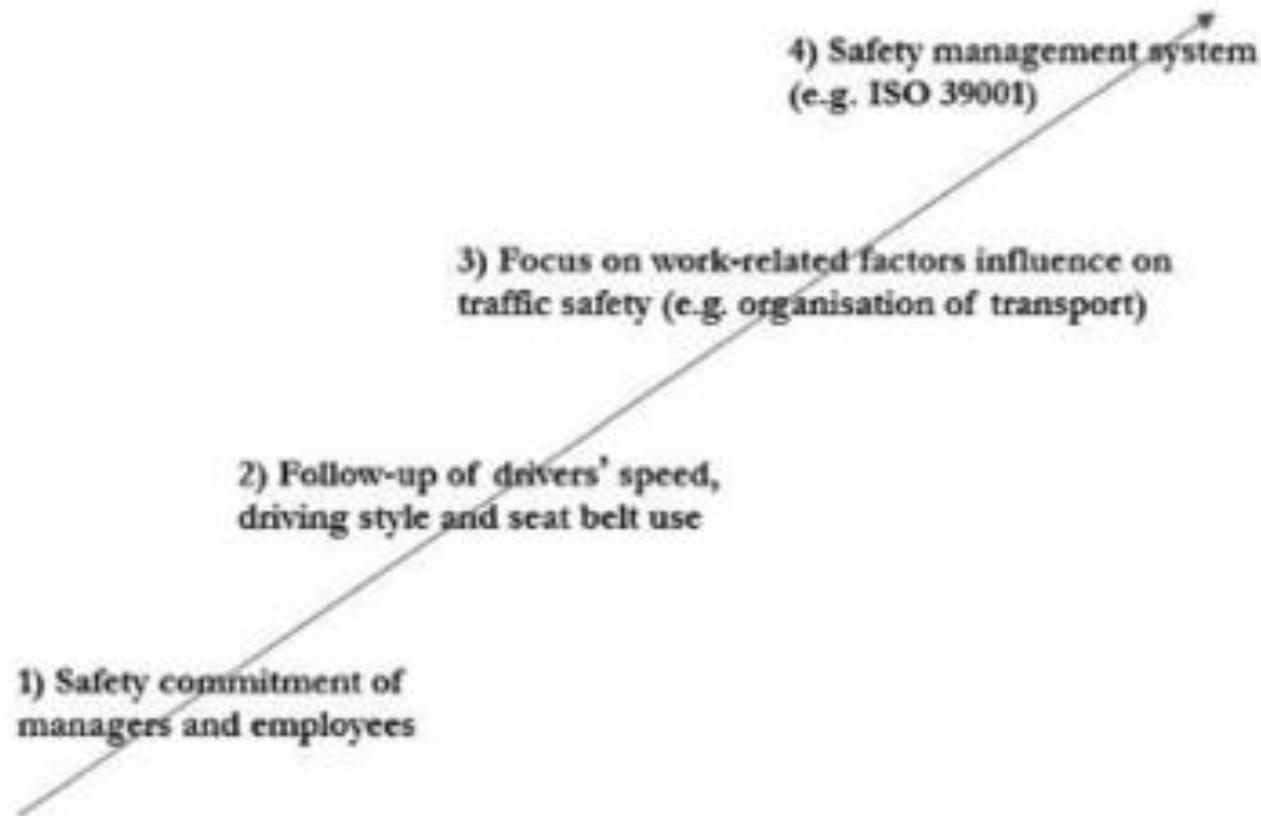


Figure S.1 Safety ladder for safety management in goods transport.

Project 2: Mini scenario Safety ladder

- Aim: Examine possible consequences for the number of killed and severely injured in traffic if road goods transport companies in Norway introduce the organizational safety management measures in the Safety ladder.

- Methods:
 - 1) *Data on kilometres driven in Norway for Norwegian registered HGVs*
 - 2) *Data on kilometres driven by employed drivers (“structure and storage”)*
 - 3) *Data from the National Road Administration’s Accident Analysis Groups*
 - 4) *Statistics Norway data on personal injury accidents involving HGVs*
 - 5) *Data the insurance companies’ database of property damage accidents*
 - 6) *Additional information about 25 HGV crashes from AIBN reports*
 - 7) *Survey to estimate the occurrence of OSM measures*
 - 8) *Literature review, to estimate expected effects of OSM measures*

Results I:

- An average of 688 people are injured in accidents involving heavy goods vehicles (HGVs) each year (most of them are other road users).
- A total of 138 of these people are severely injured or killed.
- Drivers in 10 % of the accidents cannot be targeted by OSM, as they are self employed (90 % are employed).
- Retrospectively (2012-2016): 90 % of the accidents equals 92 people killed/severly injured annually.
- Prospectively (2020): 90 % equals 25 people killed/severly injured.

Results II: Example calculations

- We must take into account that:
 - *Some companies already have measures (survey)*
 - *The measures do not have 100 % effect (literature study).*
- Retrospectively (2007-2016): potential to «avoid» between 7 and 56 killed/severely injured annually, depending on premises related to prevalence and effect.
- (The estimates are insufficient because of methodological weaknesses, and as we lack good data on prevalence and effect of measures. We may, however, expect a certain decrease.)

Project 3: Safety culture, safety management and risk in road goods transport companies

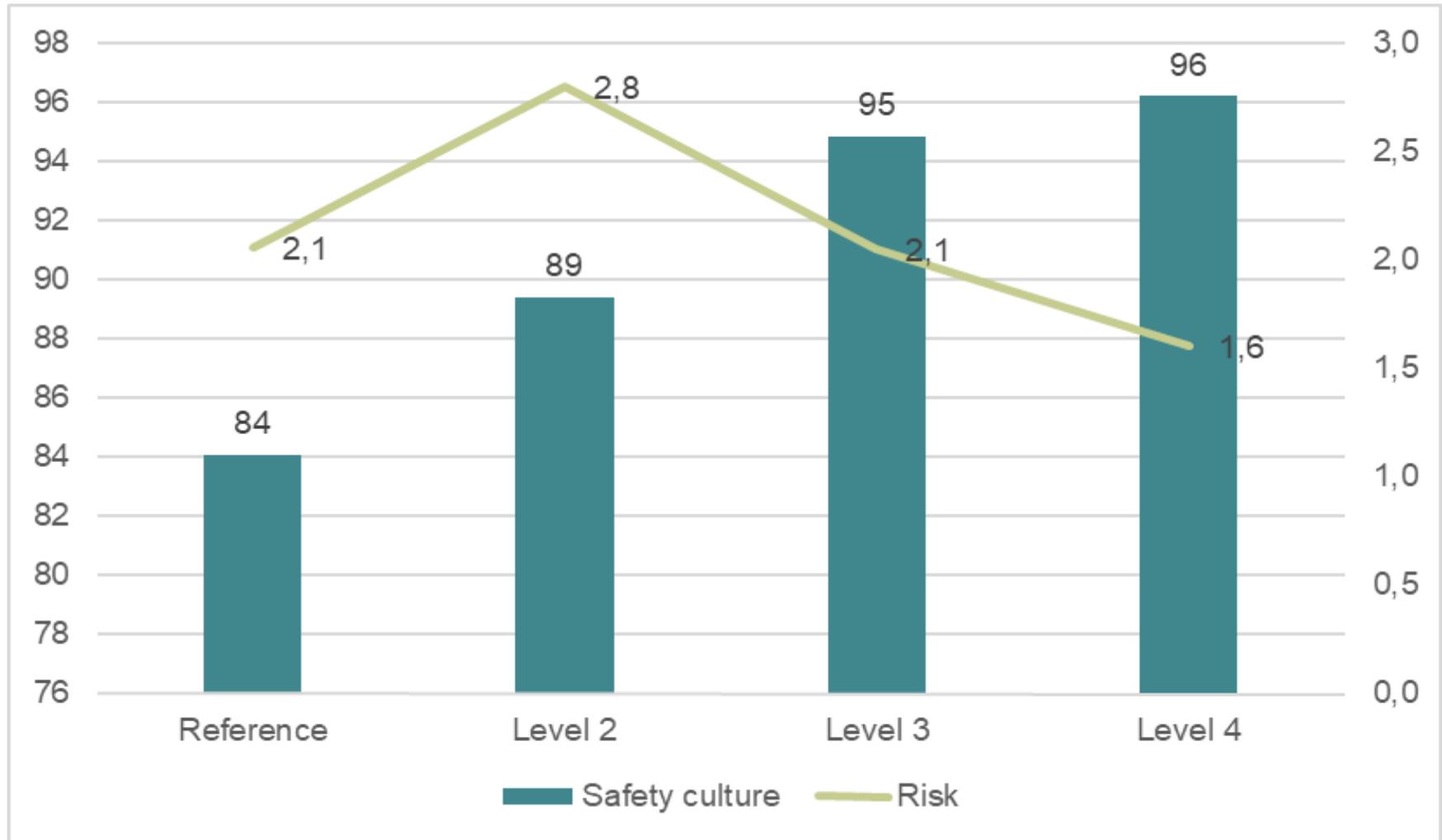
- Examines the relationship between safety culture, safety management and risk in four groups of road goods transport companies at different Safety ladder levels.

- Methods/activities:
 - 1) Literature review
 - 2) Survey data from 17 companies and a reference group
 - 3) Interviews with managers & employee representatives
 - 4) Calculate the risk of accidents
 - 5) Develop a Safety ladder implementation indicator
 - 6) Make a list with examples of good practices

Hypotheses:

- 1) Companies' safety culture scores will increase in average at each Safety Ladder level.
- 2) The scores on relevant measures of safety management and work related factors with implications for transport safety will increase at each Safety Ladder level.
- 3) Companies' accident risk will decrease in average at each Safety Ladder level.

Organisational safety culture and accident risk



Safety management and safety culture



The importance of framework conditions

